

**SWALE BOROUGH COUNCIL
2023/24 BUDGET**

| | STAFFING | CONTRACTS | OTHER COSTS | GROSS EXPENDITURE | GRANT INCOME | OTHER INCOME | NET COST |
|--|------------------|------------------|------------------|-------------------|-----------------|-------------------|------------------|
| | BUDGET 2023-24 | BUDGET 2023-24 | BUDGET 2023-24 | BUDGET 2023-24 | BUDGET 2023-24 | BUDGET 2023-24 | BUDGET 2023-24 |
| | £ | £ | £ | £ | £ | £ | £ |
| Cemeteries And Closed Churchyards | 0 | 0 | 5,020 | 5,020 | 0 | -3,000 | 2,020 |
| Environmental Services | 0 | 0 | 272,680 | 272,680 | 0 | -480 | 272,200 |
| Food Safety | 0 | 0 | 357,860 | 357,860 | 0 | -4,450 | 353,410 |
| Health & Safety | 0 | 0 | 230 | 230 | 0 | -11,150 | -10,920 |
| Noise Control | 0 | 0 | 2,550 | 2,550 | 0 | 0 | 2,550 |
| Pollution Control | 0 | 3,900 | 27,070 | 30,970 | 0 | -18,020 | 12,950 |
| Environmental Health | 0 | 3,900 | 665,410 | 669,310 | 0 | -37,100 | 632,210 |
| Allotments | 0 | 0 | 6,520 | 6,520 | 0 | -1,450 | 5,070 |
| Animal Welfare | 0 | 0 | 6,000 | 6,000 | 0 | -16,940 | -10,940 |
| Client & Amenity Services | 622,190 | 0 | 27,470 | 649,660 | 0 | 0 | 649,660 |
| Cemeteries & Closed Churchyards | 0 | 0 | 366,390 | 366,390 | -750 | -131,650 | 233,990 |
| Climate Change | 74,320 | 0 | 20 | 74,340 | 0 | 0 | 74,340 |
| Coast Protection and Flood Preparation | 0 | 11,030 | 1,000 | 12,030 | -9,340 | 0 | 2,690 |
| Community Halls/Centres | 7,860 | 0 | 18,050 | 25,910 | 0 | -15,860 | 10,050 |
| Community Services | 0 | 0 | 90,140 | 90,140 | 0 | 0 | 90,140 |
| Contracts and Procurement | 232,910 | 0 | 38,440 | 271,350 | 0 | 0 | 271,350 |
| Countryside & Country Parks | 7,650 | 10,300 | 240,130 | 258,080 | -240 | -22,110 | 235,730 |
| Commissioning & Customer Contact | 59,980 | 0 | 4,420 | 64,400 | 0 | 0 | 64,400 |
| Dog Warden Service | 81,110 | 0 | 39,000 | 120,110 | 0 | -5,500 | 114,610 |
| Environmental Anti Littering/Graffiti | 0 | 0 | 97,000 | 97,000 | 0 | -110,800 | -13,800 |
| Environmental Services | 360,260 | 0 | 66,790 | 427,050 | 0 | 0 | 427,050 |
| Harbour & Quays | 0 | 0 | 8,410 | 8,410 | 0 | -3,410 | 5,000 |
| Highways S.B.C. | 0 | 20,900 | 11,440 | 32,340 | -20,000 | -40,040 | -27,700 |
| Unauthorised Encampments | 0 | 0 | 50 | 50 | 0 | 0 | 50 |
| Leisure & Sports Centres | 0 | 293,090 | 76,590 | 369,680 | 0 | 0 | 369,680 |
| Parking Management | 107,430 | 518,660 | 1,096,580 | 1,722,670 | -4,000 | -3,098,900 | -1,380,230 |
| Parks & Open Spaces | 29,920 | 0 | 1,446,410 | 1,476,330 | -86,810 | -29,120 | 1,360,400 |
| Pest Control | 0 | 0 | 0 | 0 | 0 | -2,500 | -2,500 |
| Public Conveniences | 0 | 295,130 | 92,370 | 387,500 | 0 | -50 | 387,450 |
| Recycling & Waste Minimisation | 0 | 0 | 0 | 0 | -297,900 | -1,020,790 | -1,318,690 |
| Refuse Collection | 0 | 5,161,390 | 323,000 | 5,484,390 | -107,000 | -174,000 | 5,203,390 |
| Seafront | 153,170 | 45,280 | 67,770 | 266,220 | 0 | -91,320 | 174,900 |
| Sports Pitches & Pavilions | 0 | 0 | 141,510 | 141,510 | 0 | -26,440 | 115,070 |
| Street Cleansing | 0 | 1,568,630 | 32,530 | 1,601,160 | -33,590 | -22,680 | 1,544,890 |
| Technical Services | 69,270 | 0 | 7,570 | 76,840 | 0 | 0 | 76,840 |
| Environment and Leisure | 1,806,070 | 7,924,410 | 4,305,600 | 14,036,080 | -559,630 | -4,813,560 | 8,662,890 |

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|---|------------------|----------------|----------------|-------------------|----------------|-------------------|------------------|
| | BUDGET 2023-24 | BUDGET 2023-24 | BUDGET 2023-24 | BUDGET 2023-24 | BUDGET 2023-24 | BUDGET 2023-24 | BUDGET 2023-24 |
| | £ | £ | £ | £ | £ | £ | £ |
| Building Control | 0 | 106,950 | 0 | 106,950 | 0 | 0 | 106,950 |
| Local Land Charges | 0 | 0 | 77,900 | 77,900 | 0 | -236,000 | -158,100 |
| Local Planning & Conservation | 64,590 | 0 | 201,380 | 265,970 | 0 | -50 | 265,920 |
| Mid Kent Planning Support | 0 | 0 | 243,510 | 243,510 | 0 | 0 | 243,510 |
| Planning Staffing | 1,584,510 | 0 | 26,750 | 1,611,260 | 0 | 0 | 1,611,260 |
| Planning Applications and Fees | 120,270 | 0 | 123,580 | 243,850 | 0 | -1,648,350 | -1,404,500 |
| Planning | 1,769,370 | 106,950 | 673,120 | 2,549,440 | 0 | -1,884,400 | 665,040 |
| Democratic | 215,010 | 0 | 1,320 | 216,330 | 0 | 0 | 216,330 |
| Communications | 283,130 | 0 | 25,570 | 308,700 | 0 | 0 | 308,700 |
| Corporate Costs | 261,980 | 0 | 50,440 | 312,420 | 0 | -6,000 | 306,420 |
| Customer Service Centre | 573,080 | 35,280 | 56,940 | 665,300 | 0 | -19,600 | 645,700 |
| Democratic Process | 50,140 | 0 | 482,670 | 532,810 | 0 | -80 | 532,730 |
| Elections & Electoral Registration | 136,910 | 0 | 94,910 | 231,820 | 0 | -1,500 | 230,320 |
| Transformation | 0 | 0 | 88,600 | 88,600 | 0 | 0 | 88,600 |
| Policy, Governance and Customer Services | 1,520,250 | 35,280 | 800,450 | 2,355,980 | 0 | -27,180 | 2,328,800 |
| Director of Resources | 133,970 | 0 | 1,060 | 135,030 | 0 | 0 | 135,030 |
| Closed Circuit Television | 196,640 | 62,200 | 38,170 | 297,010 | 0 | -16,000 | 281,010 |
| Community Halls/Centres | 0 | 0 | 1,290 | 1,290 | 0 | -370 | 920 |
| Community Safety | 273,980 | 0 | 44,440 | 318,420 | 0 | -80 | 318,340 |
| Community Services | 0 | 0 | 149,730 | 149,730 | 0 | 0 | 149,730 |
| Economy & Community Services | 22,920 | 0 | 8,030 | 30,950 | 0 | 0 | 30,950 |
| Cultural & Economic | 127,830 | 0 | 0 | 127,830 | 0 | 0 | 127,830 |
| Hackney Carriages | 0 | 0 | 8,850 | 8,850 | 0 | -89,300 | -80,450 |
| Homelessness TA SBC Houses | 28,820 | 0 | 15,640 | 44,460 | 0 | -32,980 | 11,480 |
| Housing Advice/Housing Options | 1,000,970 | 0 | 32,530 | 1,033,500 | -175,180 | 0 | 858,320 |
| Homelessness Temporary Accommodation | 0 | 0 | 4,294,210 | 4,294,210 | -805,200 | -1,420,000 | 2,069,010 |
| Housing Development Strategy and Health | 64,450 | 0 | 3,210 | 67,660 | 0 | 0 | 67,660 |
| Private Sector Housing | 345,030 | 15,500 | 24,010 | 384,540 | 0 | -17,150 | 367,390 |
| Licences | 159,710 | 0 | 3,100 | 162,810 | 0 | -168,640 | -5,830 |
| Members Grants | 0 | 0 | 100,160 | 100,160 | 0 | 0 | 100,160 |
| Resilience Planning | 54,010 | 0 | 5,540 | 59,550 | 0 | 0 | 59,550 |

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| | BUDGET 2023-24 | BUDGET 2023-24 | BUDGET 2023-24 | BUDGET 2023-24 | BUDGET 2023-24 | BUDGET 2023-24 | BUDGET 2023-24 |
| | £ | £ | £ | £ | £ | £ | £ |
| Sports Development | 0 | 0 | -1,440 | -1,440 | 0 | 0 | -1,440 |
| Stay Put Scheme Grants | 210,510 | 0 | 196,600 | 407,110 | -184,980 | -316,320 | -94,190 |
| Youth | 0 | 0 | 430 | 430 | 0 | 0 | 430 |
| Housing and Community Services | 2,484,870 | 77,700 | 4,924,500 | 7,487,070 | -1,165,360 | -2,060,840 | 4,260,870 |
| Administrative Buildings | 170,880 | 0 | 467,240 | 638,120 | 0 | -40,160 | 597,960 |
| Arts Events and Activities | 0 | 0 | 110 | 110 | 0 | 0 | 110 |
| Community Halls/Centres | 0 | 0 | 1,660 | 1,660 | 0 | 0 | 1,660 |
| Electric Pool Car | 0 | 0 | 5,110 | 5,110 | 0 | 0 | 5,110 |
| Economy & Community Services | -77,630 | 0 | 0 | -77,630 | 0 | 0 | -77,630 |
| Economic Development | 179,550 | 0 | 3,110 | 182,660 | 0 | 0 | 182,660 |
| Heritage | 0 | 0 | 21,080 | 21,080 | 0 | 0 | 21,080 |
| Learning & Skills | 0 | 0 | 25,000 | 25,000 | 0 | 0 | 25,000 |
| Leisure & Sports Centres | 0 | 0 | 530 | 530 | 0 | -2,580 | -2,050 |
| Markets | 0 | 0 | 9,000 | 9,000 | 0 | -40,820 | -31,820 |
| Property Services | 396,440 | 0 | 73,370 | 469,810 | 0 | -6,000 | 463,810 |
| Property Management | 0 | 0 | 152,710 | 152,710 | 0 | -1,725,380 | -1,572,670 |
| Salaries Overheads | 0 | 0 | 8,540 | 8,540 | 0 | 0 | 8,540 |
| Tourism | 125,790 | 0 | 22,180 | 147,970 | 0 | 0 | 147,970 |
| Regeneration and Economic Development | 795,030 | 0 | 789,640 | 1,584,670 | 0 | -1,814,940 | -230,270 |
| Revenue Admin | 859,750 | 0 | 192,970 | 1,052,720 | -539,240 | -500 | 512,980 |
| Benefit | 0 | 0 | 30,319,000 | 30,319,000 | -30,115,850 | -363,560 | -160,410 |
| Council Tax and Business Rates Collection | 634,390 | 0 | 234,960 | 869,350 | -320,430 | -509,000 | 39,920 |
| Revenues and Benefits | 1,494,140 | 0 | 30,746,930 | 32,241,070 | -30,975,520 | -873,060 | 392,490 |
| Chief Executive | 117,300 | 0 | 8,570 | 125,870 | 0 | 0 | 125,870 |
| Corporate Costs | 0 | 0 | 22,990 | 22,990 | 0 | 0 | 22,990 |
| Chief Executive | 117,300 | 0 | 31,560 | 148,860 | 0 | 0 | 148,860 |
| Human Resources | 0 | 0 | 298,780 | 298,780 | 0 | 0 | 298,780 |
| Learning & Skills | 58,970 | 0 | 29,230 | 88,200 | 0 | 0 | 88,200 |
| Salaries Overheads | 73,800 | 0 | 263,360 | 337,160 | 0 | -1,170 | 335,990 |
| MKS Human Resources | 132,770 | 0 | 591,370 | 724,140 | 0 | -1,170 | 722,970 |

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|--|------------------|----------------|-----------------|-------------------|-------------------|-------------------|-------------------|
| | BUDGET 2023-24 | BUDGET 2023-24 | BUDGET 2023-24 | BUDGET 2023-24 | BUDGET 2023-24 | BUDGET 2023-24 | BUDGET 2023-24 |
| | £ | £ | £ | £ | £ | £ | £ |
| Contributions from Funds | 0 | 0 | -2,245,000 | -2,245,000 | 0 | 0 | -2,245,000 |
| Contribution To Funds | 0 | 0 | 45,000 | 45,000 | 0 | 0 | 45,000 |
| Contracts and Procurement | 68,920 | 0 | 4,000 | 72,920 | 0 | 0 | 72,920 |
| Bank/Audit Fees | 0 | 0 | 127,180 | 127,180 | 0 | 0 | 127,180 |
| Financial Services | 669,780 | 0 | 645,770 | 1,315,550 | 0 | -388,560 | 926,990 |
| Interest Payable | 0 | 0 | 30,000 | 30,000 | 0 | 0 | 30,000 |
| Investment Income | 0 | 0 | 76,000 | 76,000 | 0 | -227,600 | -151,600 |
| Miscellaneous Financial Services | 0 | 0 | 19,850 | 19,850 | 0 | 0 | 19,850 |
| Backfunding Pensions and MRP | 1,518,310 | 0 | 1,115,340 | 2,633,650 | 0 | 0 | 2,633,650 |
| Finance and Procurement | 2,257,010 | 0 | -181,860 | 2,075,150 | 0 | -616,160 | 1,458,990 |
| MKS Legal | 1,579,630 | 0 | 89,910 | 1,669,540 | 0 | -1,139,460 | 530,080 |
| Director of Neighbourhoods and Regeneration | 174,640 | 0 | 1,490 | 176,130 | 0 | 0 | 176,130 |
| Administrative Buildings | 0 | 0 | 31,440 | 31,440 | 0 | -1,000 | 30,440 |
| Information Technology | 0 | 0 | 711,090 | 711,090 | 0 | 0 | 711,090 |
| Planning Applications and Fees | 0 | 0 | 99,250 | 99,250 | 0 | 0 | 99,250 |
| MKS Information Technology | 0 | 0 | 841,780 | 841,780 | 0 | -1,000 | 840,780 |
| Mid Kent Audit Services | 0 | 0 | 174,030 | 174,030 | 0 | 0 | 174,030 |
| Salaries Overheads | 0 | 0 | 2,100 | 2,100 | 0 | 0 | 2,100 |
| MKS Audit | 0 | 0 | 176,130 | 176,130 | 0 | 0 | 176,130 |
| Lower Medway Internal Drainage Board | 0 | 0 | 951,000 | 951,000 | 0 | 0 | 951,000 |
| New Homes Bonus Grant | 0 | 0 | 0 | 0 | -1,103,000 | 0 | -1,103,000 |
| RSG Income (IFRS) | 0 | 0 | 0 | 0 | -317,000 | 0 | -317,000 |
| Services Grant (un-ringfenced) | 0 | 0 | 0 | 0 | -167,000 | 0 | -167,000 |
| Govt Grant - Funding Guarantee Grant | 0 | 0 | 0 | 0 | -504,000 | 0 | -504,000 |
| Surplus/Deficit CTax Income (Budget) | 0 | 0 | 0 | 0 | 0 | 45,000 | 45,000 |
| Non-Specific Grants | 0 | 0 | 0 | 0 | -2,091,000 | 45,000 | -2,046,000 |

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|--------------------------------|---------------------------|---------------------------|---------------------------|------------------------------|---------------------------|---------------------------|---------------------------|
| | BUDGET 2023-24 | BUDGET 2023-24 | BUDGET 2023-24 | BUDGET 2023-24 | BUDGET 2023-24 | BUDGET 2023-24 | BUDGET 2023-24 |
| | £ | £ | £ | £ | £ | £ | £ |
| Business Rates - Gross | 0 | 0 | 20,742,000 | 20,742,000 | -30,864,000 | 0 | -10,122,000 |
| Council Tax Requirement | 0 | 0 | 0 | 0 | 0 | -9,684,000 | -9,684,000 |
| NET EXPENDITURE | 14,265,050 | 8,148,240 | 66,150,090 | 88,563,380 | -65,655,510 | -22,907,870 | 0 |